



Forward-Looking Statements

This presentation may contain certain "forward-looking statements" which are not historical facts, but instead are predictions about future events based on our beliefs as well as assumptions made by and information currently available to our management. Although we believe that our predictions are reasonable, future events are inherently uncertain and our forward-looking statements may turn out to be incorrect. Our forward-looking statements are subject to risks relating to, among other things, the ability of our service offerings to compete effectively, our ability to meet timelines for the expansion of our service offerings, our ability to protect our clients' intellectual property, unforeseeable international tension, competition, the impact of emergencies and other force majeure. Our forward-looking statements in this presentation speak only as of the date on which they are made, and we assume no obligation to update any forward-looking statements except as required by applicable law or listing rules. Accordingly, you are strongly cautioned that reliance on any forward-looking statements involves known and unknown risks and uncertainties. All forward-looking statements contained herein are qualified by reference to the cautionary statements set forth in this section. All information provided in this presentation is as of the date of this presentation and are based on assumptions that we believe to be reasonable as of this date, and we do not undertake any obligation to update any forward-looking statement, except as required under applicable law.

Non-IFRS Financial Measures

We provide non-IFRS gross profit and non-IFRS net profit attributable to owners of the Company, which exclude share-based compensation expenses, listing expenses and issuance expenses of convertible bonds, fair value gain or loss from derivative component of convertible bonds, foreign exchange-related gains or losses and amortization of intangible assets acquired in business combinations, goodwill impairment, etc. We also provide adjusted non-IFRS net profit attributable to owners of the Company and earnings per share, which further exclude realized and unrealized gains or losses from our venture capital investments and joint ventures. Neither of above is required by, or presented in accordance with IFRS.

We believe that the adjusted financial measures used in this presentation are useful for understanding and assessing our core business performance and operating trends, and we believe that management and investors may benefit from referring to these adjusted financial measures in assessing our financial performance by eliminating the impact of certain unusual, non-recurring, non-cash and non-operating items that we do not consider indicative of the performance of our core business. Such non-IFRS financial measures, the management of the Company believes, is widely accepted and adopted in the industry the Company is operating in. However, the presentation of these adjusted non-IFRS financial measures is not intended to be considered in isolation or as a substitute for the financial information prepared and presented in accordance with IFRS. You should not view adjusted results on a stand-alone basis or as a substitute for results under IFRS, or as being comparable to results reported or forecasted by other companies.

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01 Results Overview

02 Business Highlights

Financial Performance

04 Growth Outlook

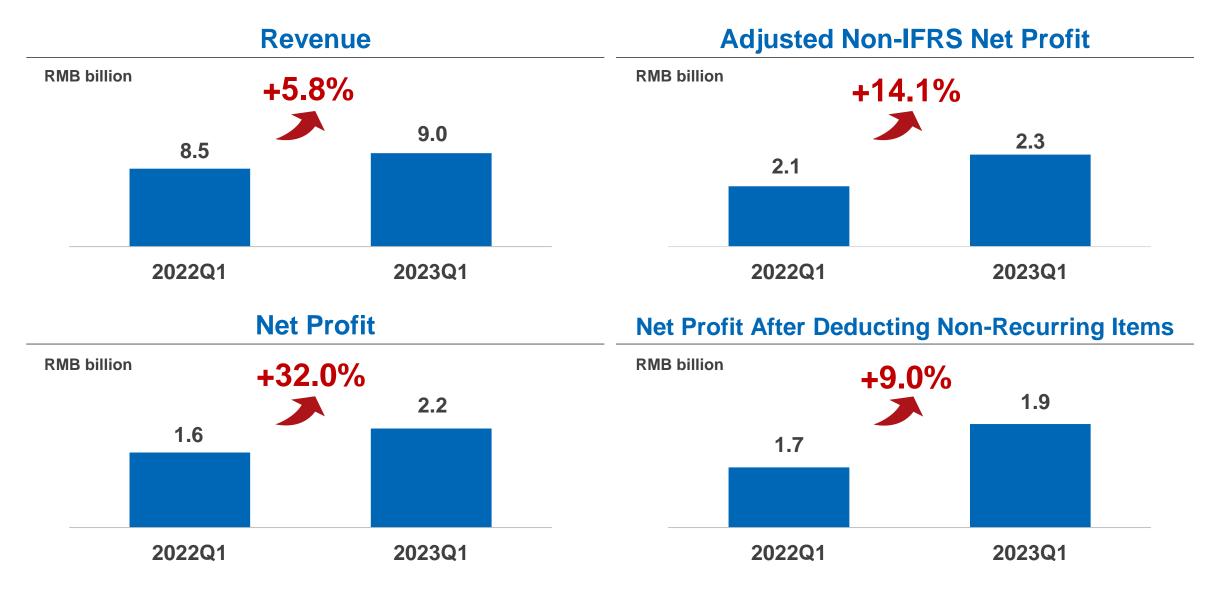




1. Results Overview



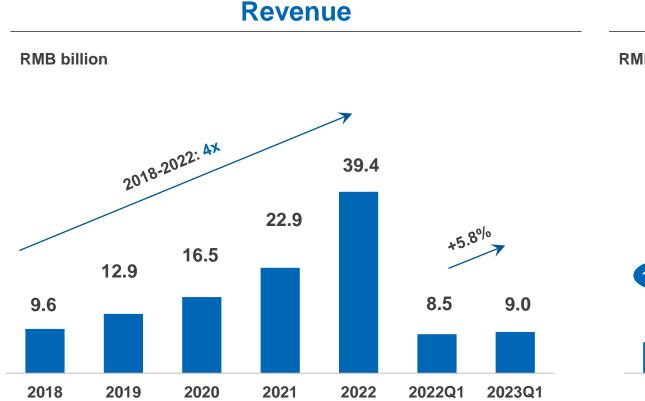
Continued Solid Growth of Revenue & Profit in Q1 2023



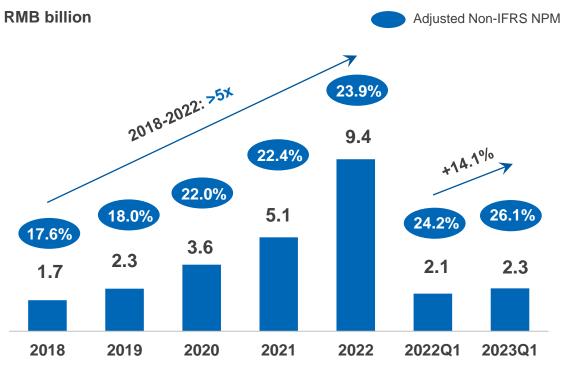


Continue Strong Growth on Back of CRDMO/CTDMO Business Model

Follow the Science / Technology – Follow the Customer – Follow the Molecule



Adjusted Non-IFRS Net Profit





Q1 2023 Business Highlights

"Long-Tail" Strategy

310+ New Customers

6,000+ Active Customers

Loyal Customer Base

100% Retention of Our Top 10 Customers

Small Molecule CRDMO Pipeline

258 New Molecules

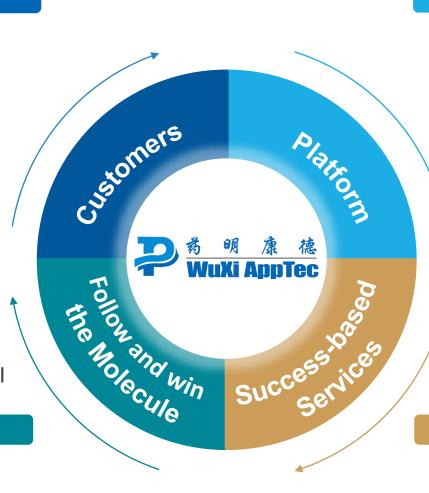
2,590 Molecules;

55 Commercial; 57 Phase III

Cell & Gene Therapies CTDMO

52 Pre-clinical & Phase I

8 Phase II, 8 Phase III



Global Footprint

32 Global Sites & Branch Offices

43,800 Total employees

40,405 Scientists & Technicians

DDSU Q1 2023

3 INDs; 6 CTAs

Cumulatively

175 INDs; **150** CTAs

Clinical Development

1 NDA Approved, 1 NDA, 6 Phase III,

27 Phase II, 70 Phase I



Our Platform & Business Model Continued to Perform Well

Strong, Loyal & Expanding Customer Base

Revenue composition

Existing clients

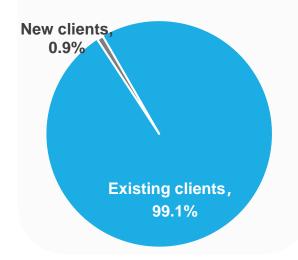
8.88Bn, 6.7%↑

Excluding COVID-19

commercial projects: **18.4%**↑

Newly added clients

0.08Bn



Execute Long-Tail
Strategy & Increase
Support to Large Pharma

Revenue composition

Top 20 Global Pharma clients

3.15Bn, -17.4%↓

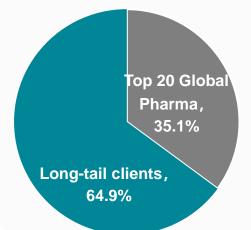
Excluding COVID-19

commercial projects: 1.2%↑

Long-tail and all other clients

5.82Bn, **24.6%**↑

Including biotech clients: **53.2%**↑



Increase Customer Conversion to Sustain Growth

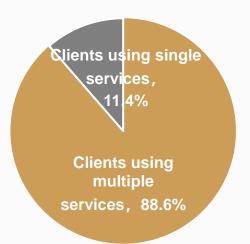
Revenue composition

Clients using multiple services

7.95Bn, 7.5% ↑

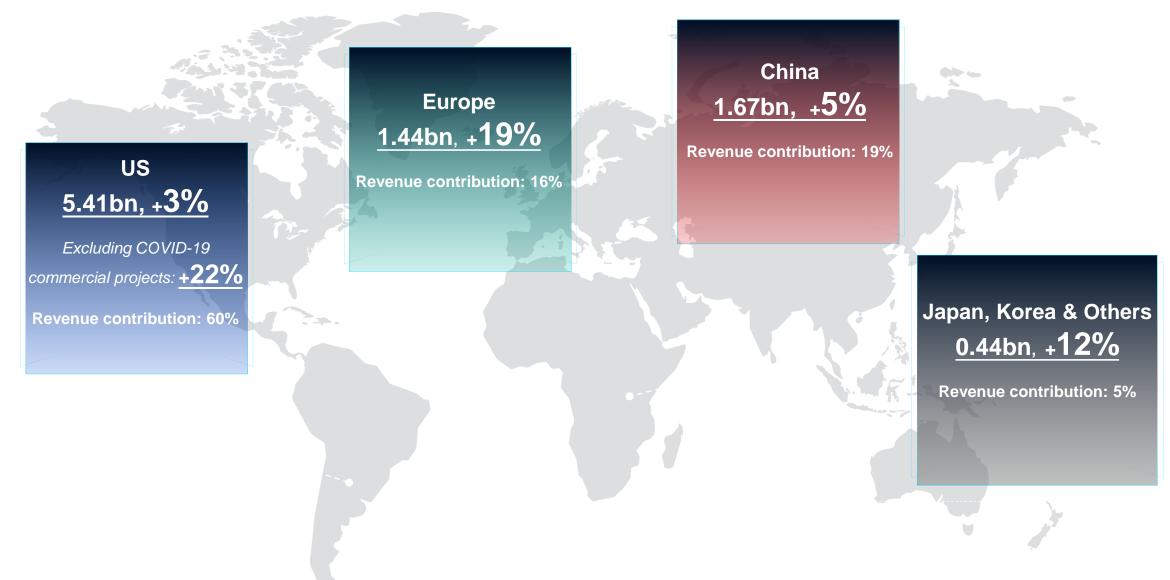
Excluding COVID-19

commercial projects: 21.2%



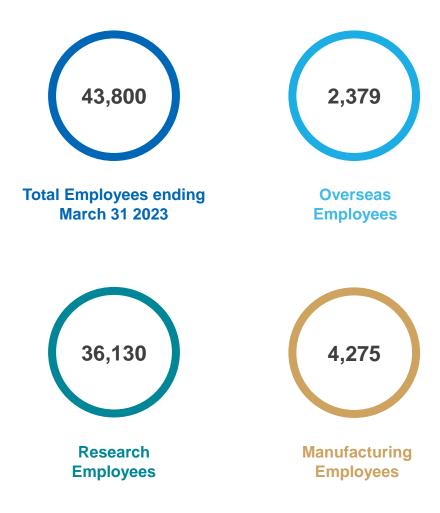


Diversified Revenue from Customers Across Regions Ensures the Stability and Resilience of the Company's Financial Performance

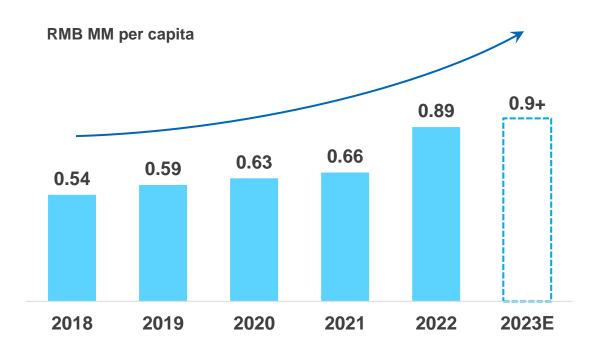




Talent Development and Operating Efficiency Improvement to Support Growth



Steady Growth of Output per Capita¹, Resulting from Continuously Improved Operating Efficiency



2018-2023 revenue growth CAGR: +34%

Headcount growth CAGR much lower than revenue growth CAGR



2. Business Highlights



WuXi Chemistry: Integrated CRDMO Business Model Drives Steady Growth, with Continuous Expansion in TIDES

Financial Performance

- Revenue growth of 5.1% YoY to6.43bn
- Adjusted non-IFRS GP grew 17.1%
 YoY to 2.89bn
- Adjusted non-IFRS GPM 44.9%,
 improved by 4.6pts YoY
- Excluding COVID-19 commercial projects, WuXi Chemistry revenue grew by 21.8%

12

Drug Discovery (R)

- Revenue of discovery chemistry service grew 8.5% YoY to 1.89bn
- In the past 12 months, delivered 420,000+ synthesized new compounds to our clients, generating opportunities for downstream business units
- Demand from long-tail customers in small molecule and new modalities discovery services continued to grow

Development and Manufacturing (D&M)

- Revenue of D&M service grew
 3.8% YoY to 4.54bn. Excluding
 COVID-19 commercial projects,
 D&M revenue grew strongly by
 30.0%
- Total pipeline of 2,590 molecules (with 258 newly added), including
 55 commercial, 57 Phase III, 301 Phase II, 2,177 pre-clinical and Phase I projects

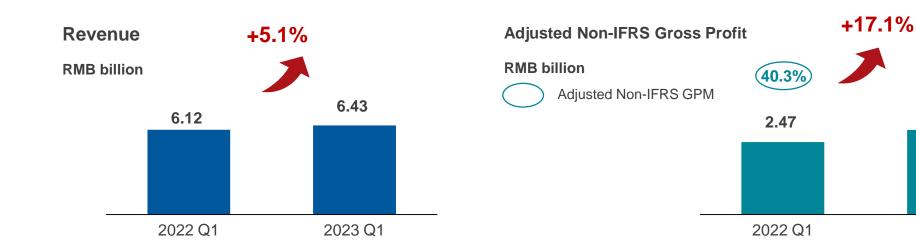
New Modalities (TIDES)

- Revenue from new modalities(TIDES) grew 44.1% to0.54bn
- TIDES D&M clients grew 22% to 112, and molecules grew
 28% to 193, D&M revenue continued to grow strongly by
 69.1% to 0.42bn

(44.9%)

2.89

2023 Q1



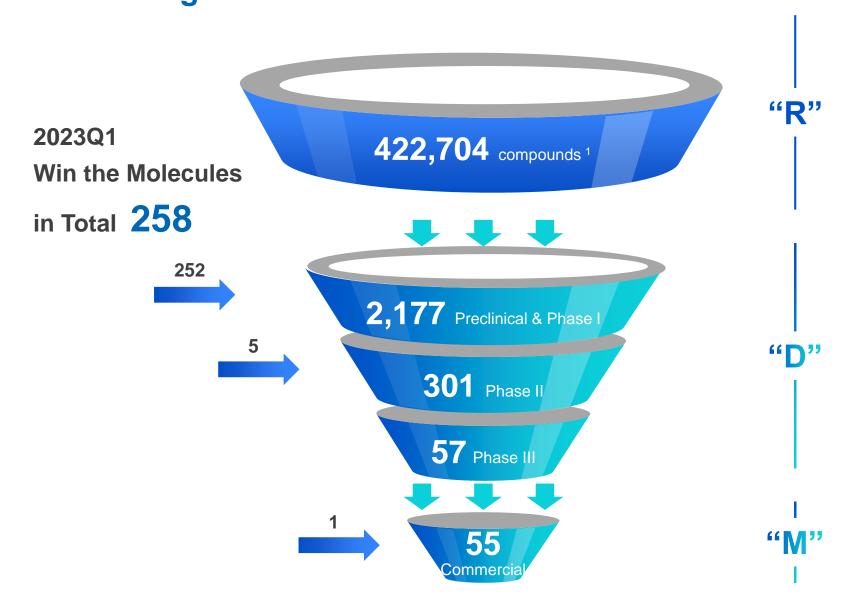


GPM @ CER:

39.3% Q1'22

40.7% Q1'23

WuXi Chemistry: Growing CRDMO Pipeline driven by "Follow the Molecule + Win the Molecule" Strategies





WuXi Testing: Lab Testing Services Drives Steady Growth

Financial Performance

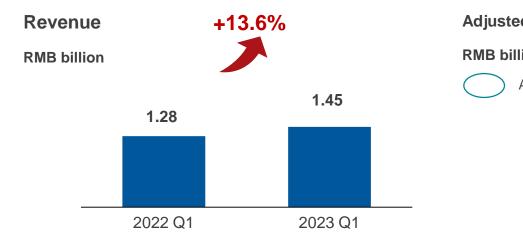
- Revenue growth of 13.6%YoY to 1.45bn
- Adjusted non-IFRS GP grew
 15.6% YoY to 0.53bn
- Adjusted non-IFRS GPM36.3%, improved by 0.7ptsYoY

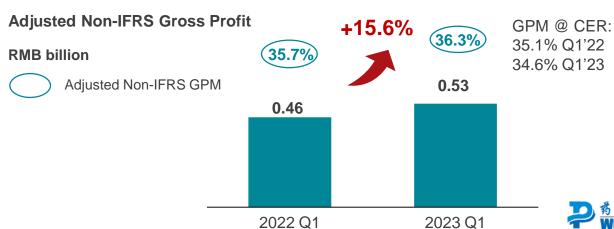
Lab Testing Services

- Revenue from lab testing services grew 15.9% YoY to1.05bn
- Drug safety evaluation service revenue grew 24%, maintaining
 APAC industry leader
- Medical device testing service revenue grew 14%

Clinical CRO & SMO

- Revenue of clinical CRO and SMO grew 7.7% YoY to
 0.40bn
- SMO revenue grew 16.9%
- Clinical CRO served ~150
 projects, enabling clients to
 obtain 6 IND approvals in
 Q1 2023
- SMO maintained #1
 leadership position in China and continued to grow,
 providing services at more than 1,000 hospitals across
 ~150 cities
- Supported 13 new drug approvals in Q1 2023







WuXi Biology: Strong Contribution from New Modalities Related Services

Financial Performance

- Revenue growth of 8.3%
 YoY to 0.58bn
- Adjusted non-IFRS GP growth 8.7% YoY to 0.24bn
- Adjusted non-IFRS GPM
 41.5%, improved by 0.2pts
 YoY

Discovery Biology

One of the largest discovery
biology enabling platform with
~3,000 experienced scientists
globally (across 9 sites in
China, the US and Germany),
covering all stages of drug
discovery and all major
therapeutic areas

New Modalities

- Focused on improving our new modalities related capabilities, including target protein degradation, nucleic acid based, conjugated modalities, etc.
- Cumulatively delivered 260+ ADC
 discovery projects with comprehensive
 experiences from target identification, in
 vitro/in vivo proof-of-concept (PoC) to
 preclinical pharmacology studies
- Revenue from new modalities grew by
 40%, contributing 25.3% of revenue in
 WuXi Biology in Q1 2023

Comprehensive Screening Platform

- A comprehensive early discovery screening platform, integrating multi-technologies (HTS, DEL, ASMS, FBDD, CADD etc.) and analysis capabilities of multi-dimensional databases, provides extensive and in-depth services to clients
- A global leading DNA Encoded Library (DEL), serving 1,600+ clients with over 90bn DEL compounds, 6,000 unique scaffolds and 35,000 building blocks, and in addition, multiple special functional libraries for targeting RNA, covalent compounds, bifunctional molecules, cyclic peptides, etc.

(41.5%)

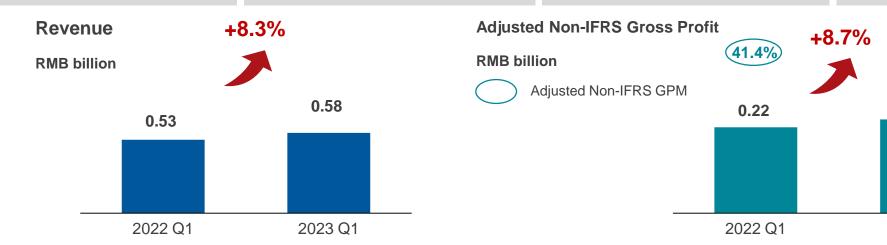
0.24

2023 Q1

GPM @ CER:

40.3% Q1'22

38.8% Q1'23





WuXi ATU: CTDMO Business Model Drives Growth

Financial Performance

- Revenue grew 8.7% to 0.32bn; Testing grew 8.6%, Development declined 55.4%, Manufacturing grew **7.1%**
- Adjusted non-IFRS GP -0.02bn. GP declined due to under-utilized capacity of Shanghai Lingang site
- Adjusted non-IFRS GPM -7.4%, improved by **0.1pts** YoY

Revenue +8.7% **RMB** billion 0.32 0.30 2023 Q1 2022 Q1

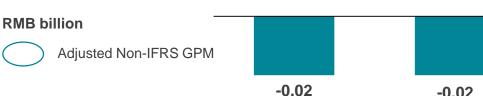
Project Pipeline

Focused on improving our integrated CTDMO enabling platform, providing development and manufacturing services for **52** pre-clinical and Phase I projects, 8 Phase II projects, 8 Phase III projects (2 projects are in BLA review stage, and 2 projects in BLA preparation stage)

Adjusted Non-IFRS Gross Profit

Progress of Commercial Projects

- Supported a US client to complete BLA filing for a TIL product, the world's first innovative TIL-based therapy
- Supported a China-based client to file BLA for LVV used in a CAR-T product, and successfully passed the on-site extended inspection of Pre-approval Inspection by CFDI¹, which is the first CGT CDMO in China to pass CFDI LVV on-site inspection
- If proceed as planned, expect to have commercial stage projects in H2 2023



-7.5% Q1'22 -7.9% Q1'23 -0.02 2023 Q1

2022 Q1 -7.5%

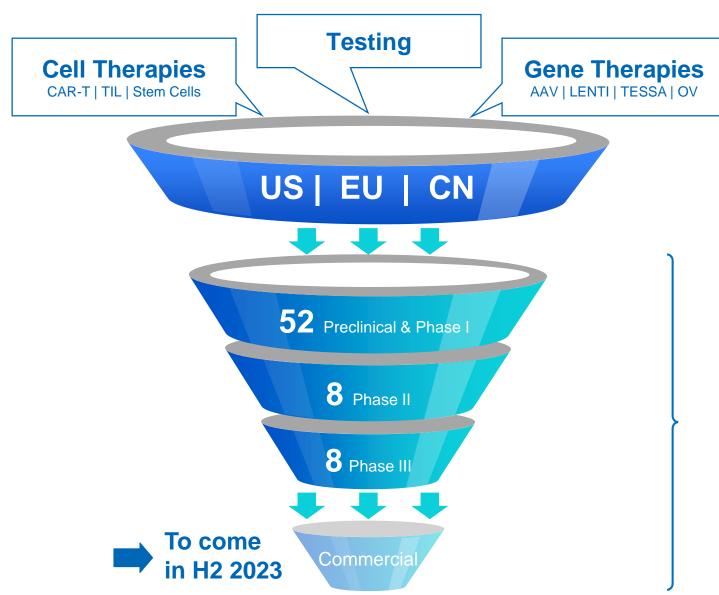
7.5%

-7.4%



GPM @ CER:

WuXi ATU: Growing Pipeline on Our Globally Integrated CTDMO Platform



Provided globally integrated CTDMO services to Cell & Gene Therapy product development

- ✓ 2 projects are in BLA review stage
- ✓ 2 projects are in BLA preparation stage



WuXi DDSU: the First Year to Receive NDA Approval of New Drugs Developed for Customers

Financial Performance

- Revenue declined 31.0%YoY to 0.17bn
- Adjusted non-IFRS GP
 0.04bn. Revenue and GP
 declined as fewer new
 projects due to decreased
 demands in China
- Adjusted non-IFRS GPM
 24.0%, a 9.1pts YoY drop

Project Pipeline

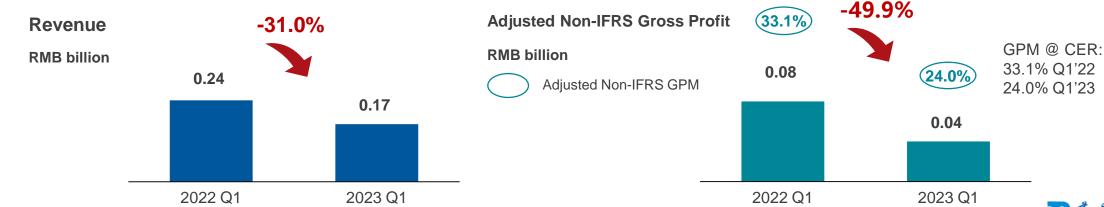
Cumulatively submitted 175
 IND filings and obtained 150
 Clinical Trial Approvals
 (CTAs), with 1 project
 receiving NDA approval, 1
 project in NDA review stage,
 6 in Phase III, 27 in Phase II,
 and 70 in Phase I, covering
 multiple therapeutic areas

Innovative R&D

- Filed INDs for 3 drug candidates and obtained 6
 CTAs in Q1 2023
- 15 new modality projects
 covering peptide/PDC,
 PROTAC® and oligo, some
 projects have filed INDs, and
 multiple projects expect to
 file INDs in 2023

NDA Approval

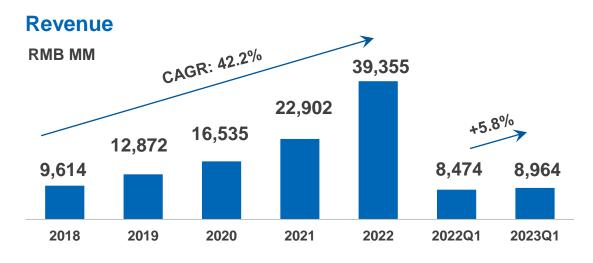
- In March 2023, a customer has
 obtained approval of a new drug
 to treat COVID-19 infection
- Royalty income will be generated based on the sales according to agreements with clients, which is estimated to grow at ~50% CAGR over the next 10 years as more and more products get commercialized by DDSU clients

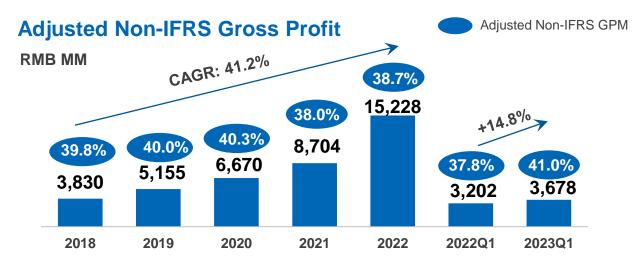


3. Financial Performance

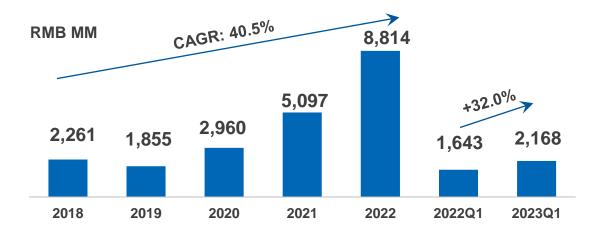


Financial Performance

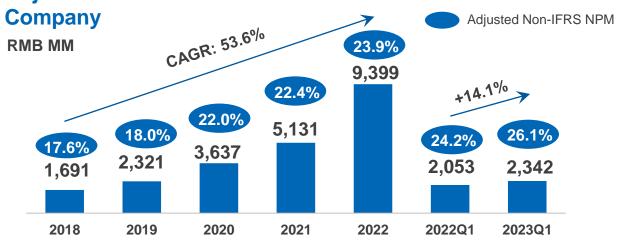




Net Profit Attributable to Owners of the Company

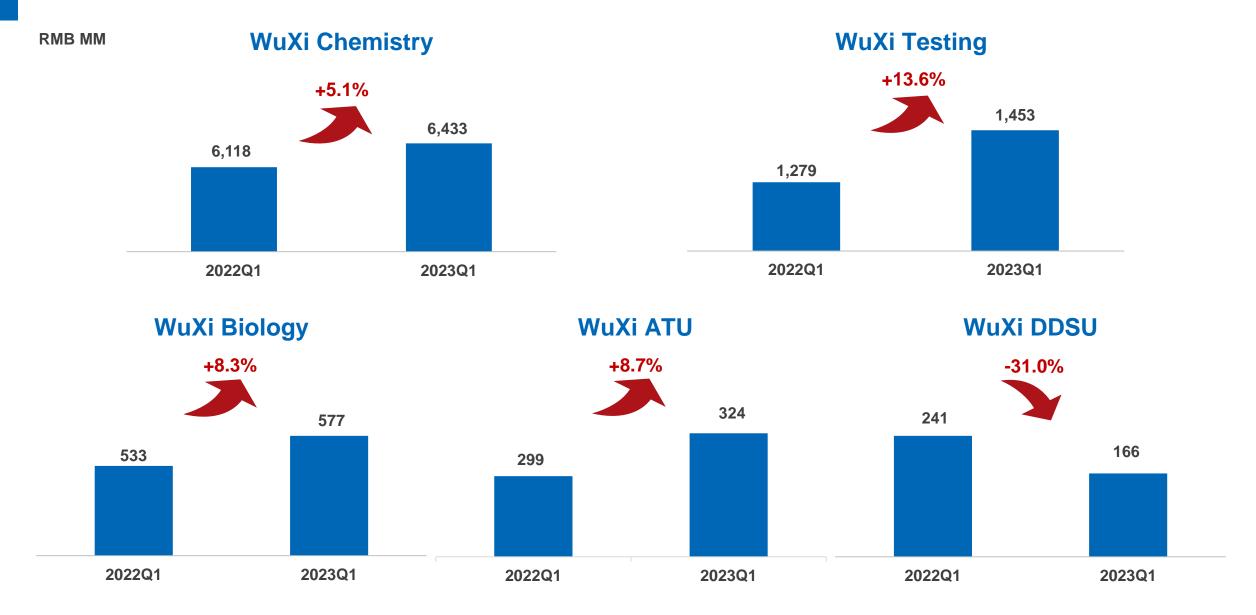


Adjusted Non-IFRS Net Profit Attributable to Owners of the



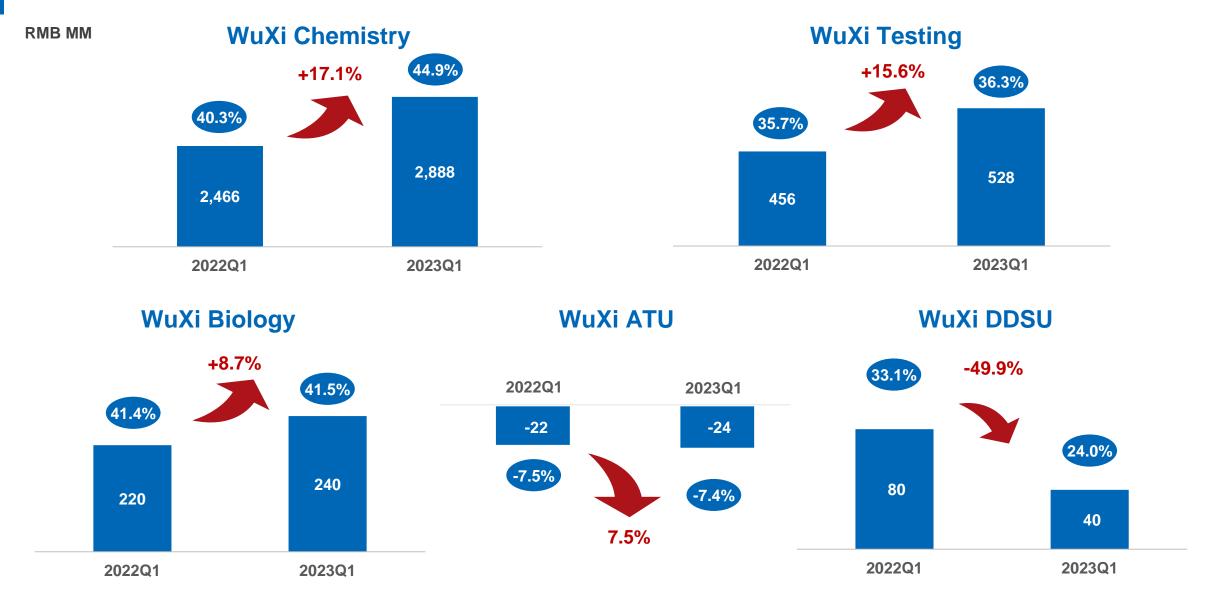


Segment Revenue





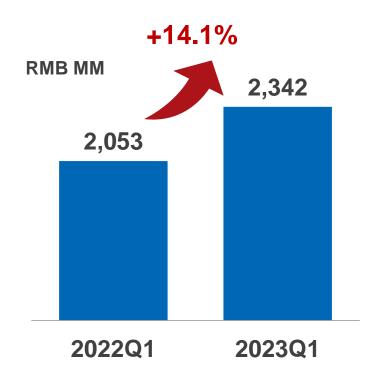
Segment Adjusted Non-IFRS Gross Profit





Adjusted Non-IFRS Net Profit

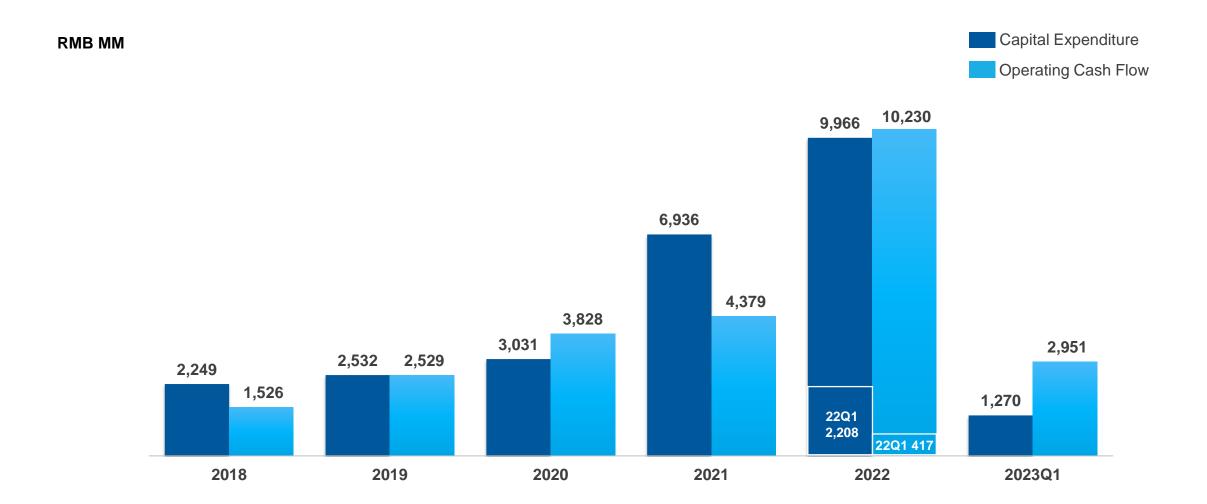
RMB Million	2023Q1	2022Q1
Net profit attributable to the owners of the Company	2,168	1,643
Add:		
Share-based compensation expenses	166	180
Issuance expenses of convertible bonds	0.3	0.4
Fair value gains from derivative component of convertible bonds	(40)	(83)
Foreign exchange related losses	164	6
Amortization of acquired intangible assets from merge and acquisition	14	14
Non-IFRS net profit attributable to the owners of the Company	2,473	1,761
Add:		
Realized and unrealized (gains)/losses from venture capital investments	(122)	294
Realized and unrealized share of gains from joint ventures	(8)	(2)
Adjusted non-IFRS net profit attributable to the owners of the Company	2,342	2,053





Capital Expenditure and Operating Cash Flow

Q1 2023 Free Cash Follow Achieved RMB 1.68 Billion, Turned Positive and Grew Strongly YoY





4. Growth Outlook



2023 Outlook

As global demand for life saving and innovative drugs continues to grow, demand for our integrated CRDMO & CTDMO services keeps growing. We will achieve revenue growth of 5-7% in 2023 We will focus on building new capabilities and capacities, and constantly improving operating efficiency to drive profitability growth. Adjusted non-IFRS gross profit expects to increase 12-14%, with further improved operating efficiency, which will be conducive to adjusted non-IFRS net profit growth Resulting from our unique CRDMO & CTDMO business model, better asset utilization and efficiency improvement, free cash flow will remain positive and expect to increase 600-800% in 2023

